PROPOSED OTC ACTIONS ON ROSE QUARTER IMPROVEMENT PROJECT January 2020

Subject to the review of legal advice, the Commission directs ODOT to:

0. Request regular progress updates from ODOT to the OTC and community on the Rose Quarter Project. The OTC will direct ODOT to provide regular updates to the Commission and community on our progress on the Project.

1. Approve the submission of a Rose Quarter Cost to Complete Report to the Legislature. Pursuant to the requirements of House Bill 2017, the OTC will consider the submission to the Legislature this month of an updated "Rose Quarter Project Cost to Complete Report" ("Report"). The Report will update an initial Project cost estimate of approximately \$450 million to \$500 million issued in 2017. The Commission received the Report late last week and had not seen it prior to that time. The Report estimates that the current cost to build the Rose Quarter Project is between \$715 million and \$795 million.

2. By March 20, 2020, Direct ODOT to complete an Environmental Assessment for the Rose Quarter Project or direct ODOT to conduct an Environmental Impact Statement. On or before March 20, 2020, the OTC will consider whether to direct ODOT to complete the Project's Environmental Assessment, which has been underway for more than a year, with additional analysis on specific elements outlined in this letter or, instead, complete an Environmental Impact Statement. No decision on this issue will be made at the January 2020 meeting.

3. Direct ODOT to establish a Rose Quarter Executive Advisory Committee. In the spirit of cooperative decision-making, the OTC will consider whether to direct ODOT, in consultation with the Chair of the OTC, to establish a Rose Quarter Project Executive Advisory Committee ("EAC") on or before February 15, 2020 with the goal of convening the first meeting of the EAC on or before March 1, 2020. If established, the EAC will be chaired by OTC Vice Chair Alando Simpson, its meetings will be open to the public, and its recommendations to the OTC and ODOT will be advisory in nature.

4. Direct ODOT to establish a Project Community Advisory Committee. The OTC will consider whether to direct ODOT, in consultation with the Chair of the OTC, to establish a Rose Quarter Project Community Advisory Committee ("CAC") on or before February 15, 2020 with the goal of convening the first meeting of the CAC on or before April 1, 2020. If established, the CAC will be chaired by an ODOT senior administrator, its meetings will be open to the public, and its recommendations to the OTC and ODOT will be advisory in nature.

5. Direct ODOT to recommend Rose Quarter Project "Principles and Values." The

construction of the Rose Quarter Project. ODOT will submit these recommendations to the OTC for review and approval.

6. Direct ODOT to conduct a Rose Quarter Project I-5 cover evaluation and alternatives report ("Cap Report"). The OTC will consider whether to direct ODOT, in consultation with the Albina Vision Trust, to retain a qualified consultant to conduct a "Rose Quarter Project I-5 Highway Cover Evaluation and Alternatives Report" ("Cap Report") and deliver an initial draft of the Cap Report to ODOT on or before July 1, 2020. In turn, on or before October 1, 2020 (unless this deadline is extended by the OTC), ODOT will make recommendations to the OTC about how ODOT can, within the scope of its authority, support the development of a transportation system over I-5 in the Rose Quarter Project area which promotes the redevelopment of the Albina neighborhood in a manner that creates economic opportunities for area residents and resident minority-owned businesses.

7. Direct ODOT to continue to coordinate with Regional Partners. The OTC will consider whether to direct ODOT to work with regional partners, including but not limited to the City of Portland, Multnomah County, Metro, Portland Public Schools, the Albina Vision Trust, and local minority-owned business representatives, to ensure a community-connected process is used as ODOT and the OTC determine the final design of and construction schedule for the Project.

8. Direct ODOT to establish Rose Quarter Project Equity Principles. The OTC will determine whether to direct ODOT, in consultation with project partners and liaisons from the EAC and CAC, to incorporate equity practices, including CMGC design and contracting practices, in the Project's design and construction to maximize opportunities for local minority-owned contractors and small businesses in the Project area to work on the Project.

9. Direct ODOT to consider a Rose Quarter Project Environmental Peer Review. The OTC will determine whether to direct ODOT to consider undertaking an air quality and noise quality peer review process of the Rose Quarter Project environmental report findings and make recommendationv-10 (c) Td-6 bq610 (P)-2 (i9(2)(14)(d))-2mv(8) Torc)4 (i2)-2 (cnT-2) (i)(24)(nord)3 (f)(n2)